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Signapse:单一产品的正确定位

Heather Grizzle · October 7, 2026

Signapse就其轨道信号系统和Deaf确认程序回应了NCG:对SignStudio明确规定了具有约束力的停止权,但对其实时输出并未如此规定。

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An investor's congratulations, three questions, and a line Signapse drew in its own words



摘要

- Signapse's rail system generates British Sign Language from live journey data in rail information systems, not from spoken announcements. Information that exists only as speech would not be signed.
- 聋人咨询委员会可以向董事会上报。只有董事会，而非咨询委员会，才能叫停一项部署。
- Signapse表示，每一条SignStudio翻译在发布前都需要经过聋人母语手语使用者的签字确认。但对于其实时输出——包括铁路系统和SignStream API——公司并未作出同样的表态，而其自家产品页面说明，这些输出并无人工质量保证。
- 购买实时手语服务的买家应以书面形式询问：哪些输出经过了这种签字确认。

想象一位聋人乘客站在站台上。她头顶的屏幕上，一个流畅从容的数字手语员告诉她，她的列车晚点了，并已改到另一个站台。随后公共广播系统响起杂音，一名工作人员临时口头通知所有人远离站台边缘。周围的人纷纷后退。而屏幕上的手语员仍在继续播报时刻表，因为那条警示只是口头说出的，从未被输入任何系统。

That scene is an illustration, not a reported event, and NCG knows of no case in which it has happened. It is drawn, however, from Signapse's own account of how its rail signing works, which the company gave NCG on September 28, 2026, in answer to a question that began with an investor's congratulations.

On September 4, Raw Ventures, a London venture capital firm, posted the kind of announcement investors write when they are pleased with a bet. It had joined Signapse's latest growth round. "What we like most," the post said, "is that it's already out in the world," and it named the places: UK rail, starting at Huddersfield with Network Rail; US airports, including Cincinnati; live broadcasting, through a partnership with SyncWords; and next, German Sign Language with G&L Systemhaus. It ended on the people. Around a third of the Signapse team, it said, "are Deaf or use BSL themselves, which is a big part of why the product actually works for the people it's built for."



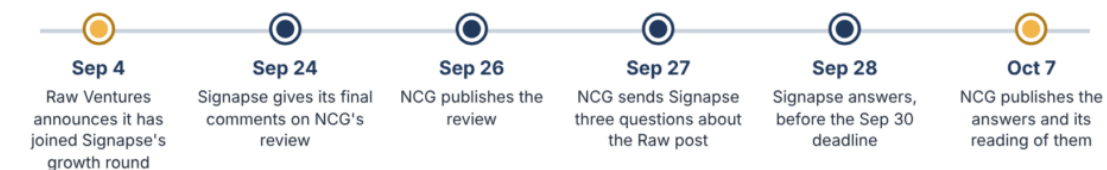
An investor's post is written to celebrate, not to brief a buyer, and this one deserves to be read in that spirit. Two of its sentences, though, landed on the questions NCG had spent September putting to Signapse: how the rail system actually works, and who inside the company can stop what its systems put in front of Deaf people. So NCG asked again. The answers, published here in full, put something new on the public record. They also draw, in Signapse's own words, a line between the output that Deaf signers check before it ships and the output they do not.

一项已经结束的审查

By the time NCG saw Raw's post, its review of Signapse was finished. Chief Executive Sally Chalk had given what she called the company's final comments on September 24, and NCG published "Signapse: on the roadmap, not yet shipped," two days later. Reopening a review every time something new surfaces would leave a vendor answering forever, so NCG follows a simple rule: material that appears after a vendor's final comments is recorded separately, the vendor is offered a chance to respond, and the vendor may take it or leave it. On September 27, NCG wrote to Signapse, set out what this piece would say, and asked three questions, with a deadline of 5:00 p.m. UK time on September 30. The answer came back the next day from Ben Saunders, Signapse's co-founder and chief scientist, who picked up the thread while Ms. Chalk was out of the office. NCG said it would publish his answers as given, and it has. Nothing here alleges misconduct by Signapse or by Raw Ventures.

FIGURE 1

How the exchange ran, September to October 2026



NCG identified the September 4 post after Signapse's final comments. Sources: Raw Ventures LinkedIn post; NCG correspondence with Signapse.

图1。沟通往来的经过。NCG是在Signapse提交最终意见之后，才发现9月4日的这篇帖子。



规则手册的规定

Signapse publishes more governance than most companies in its market, and it rewards a close reading, because the documents say plainly where authority sits. In its AI Governance Framework, as retrieved on October 7, 2026, the escalation paths climb through customer support and a moderation panel to the chief executive, who gives "final sign-off for high-risk deployments (legal, medical, safeguarding)." The Content Moderation Policy ends in the same place, with the chief executive and chief technology officer signing off "on final decisions for major incidents (e.g., service suspension, regulatory notification)." The Deaf Advisory Board does appear in the framework, in a list of roles, where it "provides oversight on community impact and cultural/linguistic accuracy." It does not appear on either ladder, and the easy-read version of the framework does not mention it at all. Nothing in either version makes sign-off by Deaf signers a condition of release, and the Translation Quality Assurance Policy says of the company's fastest output that "Instant AI is reviewed post delivery." Read as written, the rulebook gives Deaf people a voice in Signapse's governance and gives two executives the last word.

Signapse's answers, in full

NCG asked three things. Does the rail system translate spoken platform announcements into BSL, or does it generate BSL from information entered into rail information systems? Is NCG's reading of the escalation paths right, and does the Deaf Advisory Board, or any Deaf role at Signapse, hold a binding right to halt a deployment? And is there anything about the Raw investment, or Raw's description of the company, that Signapse wants on the record? Mr. Saunders replied on September 28, 2026:



1. Rail deployment. Raw's wording is correct, as our rail system does turn live announcements into BSL, but it does not listen directly to spoken announcements. It generates BSL by processing the live journey information already held in rail information systems, such as departures, platform changes, delays and cancellations, and shows it on platform screens. The BSL then gets translated in real-time, the same way the tannoy processes live announcements.

2. 上报路径。您对我们《AI治理框架》的理解是正确的。聋人咨询委员会负责提供监督，并可以将事项上报至董事会，由董事会决定是否叫停某项部署。此外，每一条SignStudio翻译在发布前都要经过聋人母语手语使用者的审核，未经其签字确认，翻译内容不得发布。这就赋予了我们团队中的聋人成员一项具有约束力的权利，可以阻止内容发布。

3. 关于Raw Ventures。我们很高兴Raw Ventures加入了本轮增长融资。他们的帖子是面向普通读者所作的自家总结，上述第1点给出的是关于铁路工作的准确描述。他们所说的“我们团队中约有三分之一是聋人或使用英国手语”这一说法是准确的。

以上即为我们对本补充材料的全部意见。

What follows is NCG's reading of those answers against the public record. It is interpretation, labeled as such, and Signapse may respond to it.

铁路系统读取的是数据，而非语音

Mr. Saunders defends Raw's wording, and in one sense he is right: Deaf passengers on Signapse's platforms do see live journey information in BSL. But the description he gives in the same breath is narrower, and far more useful to anyone buying the system. It "does not listen directly to spoken announcements." It reads the structured data already sitting in the railway's information systems, the departures, platform changes, delays and cancellations, and turns that into signing. There is a sound engineering case for building it this way. Structured data is predictable in a way that open speech is not, and a system that signs only what it can parse cleanly is less likely to sign something wrong.

The same design sets a boundary, and the boundary is where the platform scene at the top of this piece comes from. On Signapse's own description, anything that exists only as speech, the improvised warning, the request to move along, the explanation for a delay that never makes it into the feed, is not signed. That is not a failing peculiar to



Signapse. It is what a data-driven system does. But it means a rail operator buying the product is buying signed timetable information, not a signed public address system, and it should know exactly which announcements reach Deaf passengers and which still do not.

FIGURE 2

How Signapse describes its rail signing



Source: Ben Saunders, Signapse, email to NCG, September 28, 2026. The bottom row is NCG's interpretation.

图2。Signapse对其铁路手语系统的描述。底行为NCG的解读。

咨询委员会可以拉响警报；但只有董事会才能踩下刹车

在权力归属问题上，Signapse证实了其文件所显示的内容。聋人咨询委员会负责提供监督，并可以将担忧上报至董事会，而能够叫停部署的是董事会。换句话说，咨询委员会可以拉响警报，却无法踩下刹车。

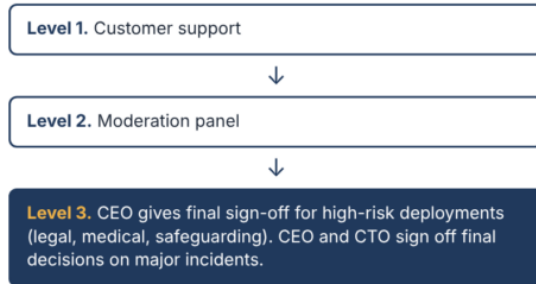
That matters more than it might seem, because of how the alarm currently travels. NCG's September review recorded that the route from the Advisory Board to the investment board depends on a single person who sits on both, with no written rule guaranteeing it. Signapse has promised a charter, due this month, that would attach the right to escalate to the Advisory Board chair rather than to whoever happens to hold both seats. Until it is adopted and published, and until the published escalation paths are amended to include it, the Advisory Board's line to the people who decide runs through one individual.



FIGURE 3

Who decides: Signapse's published paths and its stated route

Published escalation paths (as retrieved October 7, 2026)



The Deaf Advisory Board appears in neither escalation path.

Route Signapse described on September 28, 2026



Sources: Signapse AI Governance Framework (AI and Human Translation Use Policy; Content Moderation Policy); Signapse email to NCG, September 28, 2026; NCG review of September 26, 2026.

图3。Signapse公开的上报路径与其2026年9月28日所描述的路径对照。

一项仅针对单一产品所声明的叫停权

Then comes the most interesting sentence in the response, and the newest. "Every SignStudio translation," Mr. Saunders writes, "is checked by Deaf native signers before release, and a translation cannot be released without their sign-off." That, he says, gives Deaf members of the team "a binding right to stop output from going out."

If SignStudio works that way, it is a real control, and a stronger one than anything Signapse's published policies describe. A right to stop output before it ships is exactly the kind of Deaf authority most of this market lacks. NCG has not seen the procedure, and the framework as retrieved on October 7 speaks of Deaf staff reviewing output against scoring, not of a sign-off without which nothing is released. Signapse would do itself a favor by publishing it.

Read the sentence again, though, and notice its subject. It is SignStudio, the company's reviewed product. Signapse's own [SignStream API page](#) describes its real-time product in very different terms: "entirely AI-generated, with no human grammar checking or quality assurance," and "not suitable for formal, legal, or official use." The quality policy says instant output is reviewed after delivery, and Mr. Saunders describes the rail output as translated in real time. Signapse has not said whether the rail screens, or the live broadcast signing Raw celebrated, pass through the sign-off he



describes. NCG traced the same boundary in September, in "Where We Have Control," from the other direction, following a downloaded file out of the company's reach. The picture from both sides is consistent. Where Signapse can slow down, Deaf signers check the work. Where the product is fast, on the record as it stands today, nothing shows that they do.

FIGURE 4

Where the pre-release Deaf sign-off is shown to apply

Product or deployment	Pre-release sign-off by Deaf native signers	What the record says
SignStudio	Stated Every translation, before release	Stated by Signapse on September 28, 2026. Not yet described in its published policies.
Rail platform screens	Not stated	Described as translated in real time. Signapse's quality policy says instant output is reviewed after delivery.
Live broadcast	Not stated	Named in the Raw post. No statement on pre-release review.
SignStream API	No	Signapse's page: "no human grammar checking or quality assurance"; "not suitable for formal, legal, or official use."

Sources: Signapse email to NCG, September 28, 2026; Signapse SignStream API page and AI Governance Framework, retrieved October 7, 2026.

图4。根据公开记录以及Signapse在9月28日的答复，发布前签字确认适用的范围。

"Deaf or use BSL"

The response also confirms Raw's figure: around a third of Signapse's team are Deaf or use BSL. NCG does not dispute it. A company in which a third of the staff are Deaf or sign is uncommon in this market, and it is to Signapse's credit. It is worth noticing the "or," though, because it joins two groups that are not the same.

"Deaf or use BSL" counts a Deaf native signer and a hearing colleague partway through a sign language course in the same column. Between them sit hearing interpreters, hearing children of Deaf parents who grew up in the language, and staff at every stage of learning it. All of them may be valuable to the company. But fluency and lived experience are different things, and they do different work. Fluency bears on the quality of the signing. Lived experience bears on governance, because Deaf people are the ones who live with the output when it is wrong: on the platform, in the



classroom, at the hospital front desk. A single figure that folds the two together cannot say which of them Signapse has a third of.

Signapse knows the difference, and Mr. Saunders's own answer shows it. When he describes the check on SignStudio, he does not say staff who use BSL. He says "Deaf native signers." That is the precise phrase, used where precision matters, and it is the right one. The team figure is looser, and it is offered by Raw, and confirmed by Signapse, as a reason the product works rather than as a statement about who decides.

Governance turns less on how many Deaf people work at a company than on how many of them hold the pen when the final decision is signed. Signapse's published framework places final sign-off for high-risk deployments with the chief executive, and final decisions on major incidents with the chief executive and chief technology officer. It does not say whether Deaf people hold any of the roles that can stop a deployment, or whether they staff the review of the real-time products. Those questions have plain answers, and a buyer is entitled to them: how many of the third are Deaf, how many are native signers, and how many of them can stop something from shipping.

买家应当提出的问题

Signapse实际上已经为买家指明了应当关注的方向。在合同签署之前，这里提出五项要求，适用于Signapse，也适用于任何提供实时手语服务的供应商：

- Which products and deployments pass through pre-release sign-off by Deaf native signers, and the written procedure that makes that sign-off a condition of release.
- For rail, airport and broadcast deployments, whether any output is reviewed before display, how Deaf passengers or viewers report errors, and how quickly errors are corrected.
- For rail, which categories of announcement are signed and which, such as those made only by voice, are not.
- The adopted Deaf Advisory Board charter, with the date of board approval, and confirmation that the escalation right is written into the published escalation paths.
- How many Deaf people hold executive, board or final sign-off roles.

9月份审查中记录的三项承诺本月到期:冲突登记册、《聋人顾问委员会章程》,以及为参与反馈会议的聋人提供的标准书面协议。NCG将在10月31日之后重新审视该记录,只



有当文件本身被公开发布或提供时,才会将相应事项视为已完成。Signapse可以就本文作出回应,任何回应都将与本文一并发布。

资料来源

- Ben Saunders, co-founder and chief scientist, Signapse, email to NCG, September 28, 2026.
 - NCG, email to Signapse, September 27, 2026 (notice and questions).
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